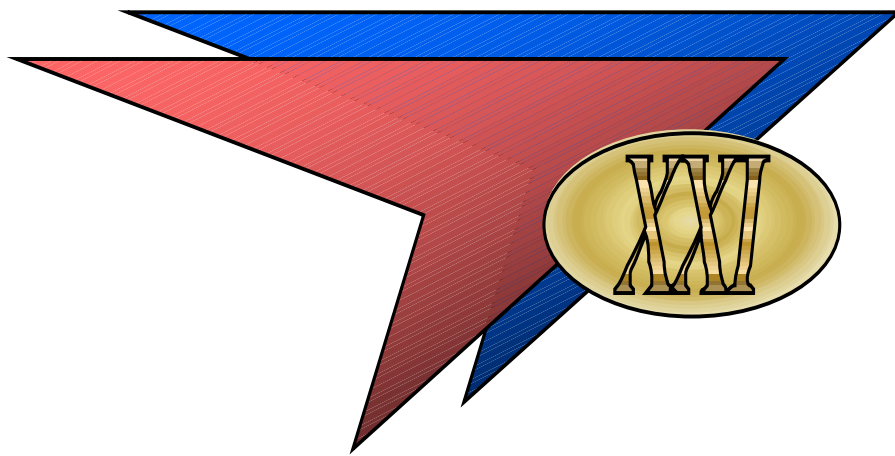


DEPARTMENT OF THE ARMY

FM 4-93.52

FORCE



**TACTICS, TECHNIQUES, AND
PROCEDURES FOR THE
DIVISION SUPPORT COMMAND
(DIGITIZED)**

MAY 2002

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Division Support Command (Digitized)

Contents

	Page
Preface	iii
Chapter 1 DISCOM ORGANIZATION AND FUNCTIONS	1-1
Division Support Command (DISCOM)	1-3
Division Support Battalion (DSB)	1-4
Division Aviation Support Battalion (DASB)	1-4
Forward Support Battalion (FSB)	1-6
Force XXI CSS Imperatives and Principles	1-8
Principles of Combat Health Support	1-21
CSS Characteristics	1-22
Chapter 2 DIGITIZED DIVISION TECHNOLOGIES	2-1
Combat Service Support Redesign Enablers	2-2
Standard Army Management Information Systems (STAMIS) ...	2-12
Combat Service Support Functions on FFCB2	2-19
Army Tactical Command and Control Systems (ATCCS)	2-24
Chapter 3 MISSIONS, FUNCTIONS, AND ORGANIZATIONS OF THE DISCOM	3-1
Overview	3-1
DISCOM Command Group	3-3
S1 Section	3-5
S2/S3 Section	3-6
S4 Section	3-7
S6 Section	3-8
Support Operations Office	3-9
Unit Ministry Team (UMT)	3-22
Battle Staff	3-23
Headquarters Company	3-25
Chapter 4 COMBAT SERVICE SUPPORT PLANNING	4-1
C4ISR	4-1
Supply Operations	4-8

FM 4-93.52

	Offensive Operations	4-16
	Defensive Operations	4-16
	Urban Warfare CSS Operations	4-17
Chapter 5	CSS OPERATIONS	5-1
	CSS Support Structure	5-1
	Arming the Force	5-3
	Fueling the Force	5-6
	Fixing the Force	5-10
	Moving the Force	5-18
	Sustaining the Force	5-28
	Manning the Force	5-45
Chapter 6	REAR AREA DEFENSIVE OPERATIONS	6-1
	Rear Area Defensive Operations Considerations.....	6-1
	Security	6-2
	Threat Evaluation and Integration	6-3
	Base and Base Clusters.....	6-4
	Rear Area Defense	6-5
Appendix A	WARFIGHTER INFORMATION NETWORK	A-1
	Army Battle Command Systems (ABCS)	A-3
	ABCS Communications and Networking.....	A-9
	Tactical Internet (TI) Overview and Concept.....	A-17
	Tactical Internet Network Planning and Management.....	A-23
	Tactical Internet Systems.....	A-26
	Information and Network Security	A-34
Appendix B	LOGISTICS ESTIMATE.....	B-1
	Logistics Estimate Template	B-1
Appendix C	LOGISTICS PLANNING CHECKLIST.....	C-1
	Logistics Planning Checklist.....	C-1
Appendix D	TACTICAL LEVEL LOGISTICS NEEDS AND CONSIDERATIONS	D-1
	Needs and Considerations Checklist	D-1
Appendix E	SUPPORTING AUTOMATION EQUIPMENT DIGITIZED ARMY	E-1
Glossary	Glossary-1
Bibliography		Bibliography-1
Index	Index-1

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PREFACE

This field manual (FM) provides information on the structure and operations of the division support command (DISCOM) digitized. It is directed toward the commander and battle staff of the DISCOM and his supporting and supported units organized under the division redesign and the Force XXI division concept for combat service support (CSS) operations.

This FM outlines the functions and operations of each section within the DISCOM. It also tells how the DISCOM commander and battle staff integrate their activities through the use of digitization on the battlefield. This includes both the logistics mission and the tactical responsibilities. The FM describes the many coordination links the DISCOM must maintain with supported and supporting units.

This FM is based on doctrine in FM 3-0 (100-5), FM 4-0 (100-10), FM 3-100.71 (71-100), FM 3-91.3 (71-3), FM 4-02 (8-10), FM 4-02.55 (8-55) and tactics, techniques, and procedures developed in ST 63-2. The FM 3-0 (100-5) Staff and Organization and Operations is the Army's capstone doctrinal manual. It outlines how the Army will conduct operations. The FM 4-0 (100-10) is the Army's main CSS doctrinal manual. It provides an overview of the CSS system for supporting the Army in the field.

This publication implements North Atlantic Treaty Organization (NATO) standardization agreement (STANAG) 2931, orders for the camouflage of the Geneva emblem and red crescent on land in tactical operations.

The proponent of this publication is headquarters, U.S. Army combined arms support command (CASCOM). Submit changes for improving this publication on DA Form 2028 (Recommended Changes to Publications and Blank Forms) and forward it to Commander, U.S. Army CASCOM, ATTN: ATCL-AL, 801 Lee Avenue, Fort Lee, VA 23801-1713.

Unless otherwise stated in this publication, the masculine nouns and pronouns do not refer exclusively to men.

Chapter 1

DISCOM Organization And Functions

The Army's Force XXI Division represents a leap forward into the realm of 21st Century technology. The smaller Force XXI Division possesses greater lethality, quicker mobility as well as the combat service support (CSS) imperative of situational understanding (SA). Real time "situational understanding" means a complete, common relevant picture (CRP) of the battlefield for every commander. This information enables Force XXI commanders to quickly mass forces, allowing this division to defeat a larger, but less technologically advanced enemy.

The CSS structure's capability to project, receive, and support this force will directly impact the effectiveness of future military operations. The Force XXI battlefield imposes new challenges on support functions and leaders, as it calls for independent logistical systems and procedures. Using the Force XXI's enhanced digital logistical awareness and forecasting capabilities, CSS leaders at all levels must provide the foresight and responsiveness necessary to anticipate and maintain the division's operations tempo (OPTEMPO). Force XXI CSS will require new organization, new doctrine, as well as advanced distribution equipment and information technology.

The concept and organizational structures found in this document reflect a paradigm shift from a supply-based CSS system in Army of excellence (AOE) to an advanced distribution-based CSS system for Force XXI. Technology enhances this capability.

A distribution-based CSS system combines situational understanding capabilities with efficient delivery systems to form a seamless distribution pipeline. This pipeline represents "inventory in motion" and the CSS imperative of increased velocity. In contrast, static inventories comprise the AOE supply-based system. Storing this static inventory in large stockpiles at each echelon does not provide the mobility or flexibility required by the Force XXI maneuver commander. The Force XXI distribution-based system eliminates most stockpiles; substituting speed for mass. Logisticians control the destination, speed, and volume of the distribution system. With intransit visibility (ITV), total asset visibility (TAV), advanced materiel management, and advanced decision support system technology, Force XXI logisticians will have access and visibility over all of the items within the distribution pipeline.